

Commissioner John Tuma Decision Alternative

3. d. ii. Request parties to thoroughly review and develop a full record on the following:

1. Review of issues from past Commission Orders,
2. Xcel's proposed five-year alternative plan, as discussed in page 35 of these briefing papers.
3. Inclusion of all non-decoupled classes in Xcel's revenue decoupling pilot program, as discussed in page 35 of these briefing papers.
4. Handling of investment tax credits, as discussed in page 35 of these briefing papers.
5. Any other issue as identified by the Commission.

a. Performance-based metrics and incentives to be implemented throughout the multiyear plan that begin shifting away from a regulatory system that rewards the sale of electricity and building large, capital-intensive power plants toward one that rewards Xcel for achieving a set of clearly defined performance outcomes that the public and customers want such as energy efficiency, reliability, community owned distributed generation, affordability, emissions reductions, predictable rates, etc. Consideration should be made for such a new performance system to be either complementary to decoupling or a replacement.