REGIONAL COOPERATION TO IMPLEMENT FEDERAL CARBON STANDARDS FOR EXISTING POWER PLANTS

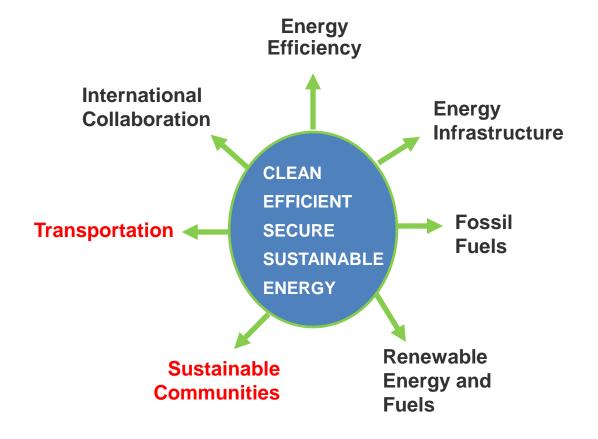
BRAD CRABTREE
VICE PRESIDENT, FOSSIL ENERGY

MINNESOTA ENVIRONMENTAL QUALITY BOARD CLIMATE CHANGE SUBCOMMITTEE MEETING ST. PAUL, MN JUNE 16, 2014





Great Plains Institute's Portfolio Approach to Energy



Who We Work With



What brings Midwestern power companies, state regulators and environmental organizations together in a collaborative approach to proposed EPA power plant carbon regulation?

Reliance on coal in region's power sector

Well-developed regional wholesale electricity markets and transmission organizations—MISO and PJM

Industrial and agricultural heartland with energy-intensive industries and jobs base

Mostly pragmatic approach to policy and politics

State support for stakeholder engagement in regulatory policy development



Midwestern Power Sector Collaborative Overview

- Began early 2012 following exploratory meeting in 2011
- Minnesota leadership: early state-level dialogue on EPA rules in 2011 involving MN PCA and key stakeholders inspired this regional effort

Project rationale:

- The Midwest/Northern Plains is potentially significantly affected by EPA regulation of carbon emissions from existing power plants under Section 111(d) of the Clean Air Act.
- Consensus among coal-based power companies, state regulators and environmental advocates on flexible, least-cost ways to achieve emissions reductions can have significant influence on how EPA crafts the final federal rule.

Midwestern Collaborative Overview (cont.)

- Two years of patient, respectful dialogue led to recommendations to EPA in November 2013:
 - Agreement on guiding principles and flexible, costeffective framework for achieving emissions reductions from existing power plants.
 - First detailed consensus among coal-based power companies, regulators and advocates in this arena.
- Engagement does not mean endorsement:
 - States and stakeholders have mutual interest in shaping a potential federal rule, even though some participants oppose EPA exercising Clean Air Act authority to regulate power plant CO₂ emissions.

Midwestern Collaborative Participants & Observers

State Regulators

- Delanie Breuer, Executive Assistant to Commissioner Nowack, Wisconsin Public Service Commission (observer)
- Vince Hellwig, Chief, Air Quality Division, Michigan Department of Environmental Quality
- Robert Kenney, Chairman, Missouri Public Service Commission (observer)
- John Lyons, Assistant Secretary, Climate Policy, Kentucky Energy & Environment Cabinet (observer)
- Bart Sponseller, Director, Air Bureau, Wisconsin Department of Natural Resources (observer)
- Doug Scott, Chairman, Illinois Commerce Commission
- David Thornton, Associate Commissioner, Minnesota Pollution Control Agency
- Nicholas Evans, Public Utilities Engineer, Michigan Public Service Commission



Midwestern Collaborative Participants (cont.)

Regulated Utilities

- Jack Ihle, Director of Environmental Policy/Nicholas Martin, Manager, Environmental Policy, Xcel Energy
- Kris McKinney, Manager, Environmental Policy, We Energies (observer)
- Greg Ryan, Senior Technology Specialist, DTE Energy, Inc.

Generation and Transmission Cooperatives

- Bob Ambrose, Director, Governmental Affairs/Mary Jo Roth, Manager, Environmental Services, Great River Energy
- Steve Tomac, Senior Legislative Representative, Basin Electric Power Cooperative (observer)
- Brian Warner, VP, Environmental Strategy, Wolverine Power Cooperative

Merchant Generator

• Shawn Konary, Environmental Director, NRG (parent company of Midwest Generation)/Maria Race, Director of Asset Management, NRG

Municipal Joint Action Agency

Andy Kellen, Vice President, Power Supply Resources, WPPI Energy



Midwestern Collaborative Participants (cont.)

Environmental Organizations

- Mike Bull, Director of Policy and Communications, Center for Energy and Environment
- Megan Ceronsky, Attorney, Environmental Defense Fund
- Trent Dougherty, Managing Director, Legal Affairs, Ohio Environmental Council
- Steve Frenkel, Midwest Director, Union of Concerned Scientists
- Charles Griffith, Climate & Energy Program Director, Ecology Center
- Keith Reopelle, Senior Policy Director, Clean Wisconsin
- Conrad Schneider, Advocacy Director, Clean Air Task Force

Overview of Collaborative's Recommendations

- Unprecedented agreement among coal-reliant power companies, states and environmental organizations on key principles to guide federal regulation under Sec. 111(d) of Clean Air Act. Issues the principles address include:
 - Achieving meaningful emissions reductions, while ensuring system reliability and affordability;
 - Providing regulatory certainty and consistent investment signals;
 - Acknowledging states' opportunity and legal authority to tailor flexible, cost-effective alternatives to meet federal requirements;
 - Recognizing past and future emissions reductions achieved through industry investment and early action and through state renewable energy, energy efficiency and other policies; and
 - Enabling and encouraging states, at their option, to develop multistate compliance solutions that take advantage of regional, market and other economic efficiencies to achieve environmental outcomes.

Overview of Recommendations (cont.)

 Agreement on flexible compliance options that states and industry can adapt to their economic needs, resource mix and policies:

- Compliance with existing state renewables, efficiency & other policies;
- Power plant retirements;
- Addition of new renewables and efficiency standards, programs and investments;
- Fuel-switching or co-firing with a lower-emitting fuel;
- Demand side management, load shifting and demand response;
- Carbon capture, utilization and storage through CO₂-enhanced oil recovery or other geologic storage;
- Utilization of waste heat and generation by combined heat and power units;
- Power plant boiler heat rate improvements;
- Generator turbine efficiency increases; and
- Improvements in transmission and distribution to reduce line loss.

Midwestern Collaborative 2014 Agenda

- Collaborative participants have two major priorities in 2014:
 - 1. Provide consensus comments to EPA and states on existing source rule (111d) proposed this month.
 - 2. Modeling begun to evaluate efficacy and costeffectiveness of different approaches to regional, multi-state implementation under 111(d) and make further recommendations to EPA and states.

Regional Implementation Options being Evaluated

Approaches for Evaluation

Unit-by-unit or "inside the fence" (stringency of proposed EPA rule would exceed reductions available under this approach alone)

Mass-based utility portfolio (incorporating utility investments and state policy for renewable energy, efficiency and other options)

Rate-based standard with trading (with or without EE and RE credits)

Mass-based budget with trading (e.g. SO₂, NOx programs)

Independent system operator-based compliance (e.g. generator dispatch through a regional transmission organization)

Criteria for Optimal Implementation

Approach/framework must:

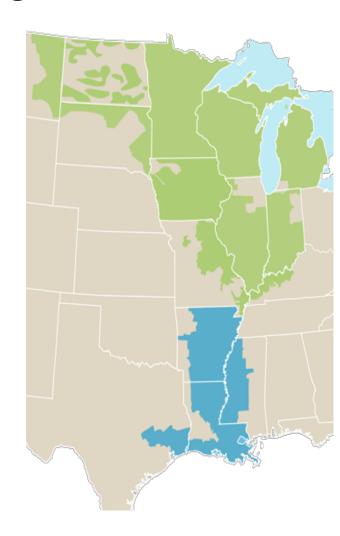
- Preserve system reliability.
- Meet federal emissions guidelines.
- Yield emissions reductions cost-effectively.
- Avoid disproportionate regional cost impacts.

Optimally, chosen approach/framework would also:

- Encourage resource/portfolio diversity to limit exposure to risk and to achieve above objectives.
- Promote timely and effective implementation at the state and/or regional level.
- Allow flexible and efficient approaches to implementation.
- Encourage and reward early action.
- Provide regulatory certainty and long-range price signals.

Next Steps in Region

- Environmental & utility regulators from midcontinent states (jurisdictions with MISO operations) met in April to explore potential cooperation on 111d compliance.
- MN participates on steering committee with AR, IL, MI, MO and WI officials
- Officials to meet again this month in St. Louis for further discussion, following release of proposed EPA rule.
- Staffing assistance from Great Plains Institute and Bipartisan Policy Center.



Conclusion

- Prospects for federal regulation of power plant carbon emissions remain uncertain, but increasingly likely with proposed EPA rule.
- Coal-reliant states, power companies, and environmental advocates have much at stake in details of an existing source rule.
- Midwestern Collaborative demonstrates rare joint industry, environmental and regulator support for key elements in a rule to mitigate costs, while achieving required environmental outcomes:
 - Flexible compliance beyond the plant gate;
 - 2. Recognition of state and private sector early action; and
 - State authority and opportunity to propose least cost alternatives to meet federal EPA guidelines.

Conclusion cont'd

Importance of proactive MN leadership:

- MN state officials were among first in the nation to begin exploring options under anticipated EPA power sector rules.
- Xcel Energy and Great River Energy, MN's 1st & 2nd largest power providers, have engaged constructively on a national stage by authoring their own proposals for implementation of an EPA 111d rule.
- Now, the state of MN, private and NGO stakeholders are helping the larger midcontinent region consider a tailored, lower-cost approach to meeting required federal emissions reductions.



THANK YOU

BRAD CRABTREE
VICE PRESIDENT, FOSSIL ENERGY
(701) 647-2041
bcrabtree@gpisd.net
www.betterenergy.org



